



Tapoco Hydroelectric Project (FERC No. 2169) Little Tennessee River, North Carolina/Tennessee —Alcoa Power Generating Inc. (APGI)

As Lead Licensing Consultant for the licensing of the 380-MW Tapoco Project, Long View provided strategic, technical, and logistical guidance to APGI from the beginning of formal consultation efforts in 1998 through the close in 2004 of successful negotiations to reach settlement on the new license.

Ahead of the start of the formal licensing process, Long View provided key strategic planning assistance to help clarify goals and objectives and set the direction of the licensing. Within the context of an Alternative Licensing Process, Long View played a primary role in management of the intensive consultation process and public involvement activities. Long View also led the consultation with agencies, NGOs, and the public on all natural resource issues such as fisheries, aquatics, recreation, water quality, and cultural resources.

Long View served as lead in the drafting, editing, and schedule management of the required NEPA filings and other licensing documents, including the Communications Protocol, Initial Information Package, Scoping Document No. 1, a “white paper” on dam decommissioning, and the Draft Environmental Assessment.

Long View was also the Lead Environmental Consultant for this licensing, which involved developing study plans and budgets, assisting in the selection of technical subcontractors, and managing subcontractors and field activities.



In the culminating phase of the licensing, Long View participated in a lead role on the negotiations team and drafted license articles for a successful settlement agreement. The settlement agreement was signed by multiple stakeholders, including federal agencies, North Carolina and Tennessee state agencies, and a variety of NGOs—a testament both to the complexity of the issues and the constructive nature of the working relationships built during the course of the licensing process.

Long View continues to work with APGI on this project to ensure compliance with hundreds of compliance tasks, including the development of various resource management plans.

Project Summary

Client/Project/Reference:

Alcoa Power Generating Inc., Tapoco Hydroelectric Project

- 380 MW peaking, seasonal storage
- New license issued 2005 (expiration 2045)

Marshall Olson, Environmental and Natural Resources Manager, (704) 422-5622

Project Elements:

- Alternative Licensing Process
- Multiple-development project
- Multiple state governments
- Land use/management issues
- Instream flows for aquatic habitat and whitewater boating
- Water supply and reservoir recreation
- Negotiated settlement agreement

Key Services Provided:

- Strategic planning
- Management of environmental studies program
- Management of consultation program and public involvement activities
- Negotiations assistance
- SMP development
- Compliance program development