



Stephen D. Padula | PRINCIPAL AND SENIOR CONSULTANT

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PROFILE Consulting, electric utility, private industry and government experience • Involved in hydropower licensing since 1977 • Responsible for licensing and compliance for a 30-project utility hydro system • Completed 13 relicensing applications in the Class of '93 • Managed first-of-its-kind relicensing benchmarking study • Lead consultant to incumbent in competitive relicensing • Lead consultant for licensing new 300-MW project • Past Member of NHA Board of Directors • Past Chair of NHA Regulatory Affairs Committee and Relicensing Reform Taskforce • Member of NHA Ocean, Tidal and New Technology Council

EXPERIENCE **Lead Licensing Consultant to TDX Power, Inc.'s Chakachamna Project.**

Activities include developing strategies and work plans for informal and formal consultation, evaluating alternative licensing processes and obtaining support for traditional licensing process (TLP), preparing preliminary application document and request to utilize the TLP, overseeing resource study program, developing all major licensing documents and managing overall licensing program and schedule.

Client reference and contact: Eric Yould, Project Manager, (907) 242-0487

Lead Licensing Consultant to Seattle City Light's (SCL) Boundary Project Licensing Team.

Activities include developing strategies and work plans for preparation of Preliminary Application Document, including identifying potential licensing issues, informal consultation leading to preparation of Proposed Study Plan, preparing Revised Study Plan, managing initial and final study reports, facilitating Integrated Resource Analysis and evaluating protection, mitigation and enhancement measures and development of Preliminary Licensing Proposal and License Application. In addition, lead role in keeping client up to date on status of other ILPs, other significant licensing proceedings in the Pacific Northwest and evolving FERC policy guidance with regard to licensing practice and settlement agreements.

Client reference and contact: Barbara Greene, Boundary Relicensing Program Lead, (206) 615-1091

Lead Licensing Consultant to Portland General Electric's (PGE) Pelton Round Butte Project Licensing Team.

Activities include developing strategies for informal and formal consultation, managing preparation of the initial consultation document and license application, facilitating agency/NGO Fisheries Technical Subcommittee efforts, assisting in negotiations with competing license applicant, coordinating efforts of other lead consultants and supporting successful settlement agreement negotiations.

Client reference and contact: Julie Keil, Director of Hydro Licensing and Water Rights, (503) 464-8864



EXPERIENCE **Lead Licensing Consultant to Alcoa Power Generating Inc. Licensing Team for the Tapoco and Yadkin Hydroelectric Projects.**
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Activities include identifying licensing issues, developing a long-term licensing plan and budget, developing strategies for consultation and alternative licensing approaches, managing overall licensing effort, facilitating consultation and technical workgroup meetings, supporting shoreline management plan development efforts and supporting successful settlement agreement negotiations.

Client reference and contact: Gene Ellis, Natural Resources & Licensing Manager, (704) 422-5606

Lead Licensing Consultant to Chugach Electric Association's (Chugach) Licensing Team for the Cooper Lake Project.

Activities include evaluating alternative licensing approaches, developing licensing strategy, facilitating public and participant meetings, assisting in selection and management of technical subcontractors, and preparing client/consultant team for consultation efforts. Provided oversight to development of all major licensing related documents and served in advisory capacity to client during successful settlement negotiations.

Client reference and contact: Burke Wick, Project Manager, (907) 762-4779

Member of Panel of Licensing Experts providing advice and guidance to New York Power Authority's (NYPA) St. Lawrence/F.D.R. Project Licensing Team.

Activities included assisting in evaluating NEPA alternatives, designing a collaborative process for public and agency involvement and evaluating the land management collaborative process.

Client reference and contact: John Suloway, Licensing Director, (212) 468-6745

Licensing Consultant to Tacoma Public Utilities' (TPU) Cowlitz Licensing Team.

Activities included assisting in developing and evaluating alternative licensing strategies, analyzing NEPA compliance alternatives, evaluating public involvement efforts, and preparing communications materials.

Client reference and contact: Toby Freeman, Pacificorp (formerly with Tacoma Public Utilities), (503) 813-6208

Environmental and Licensing Manager at Central Maine Power Company.

Responsible for completing applications for 13 Class of '93 FERC relicensing projects, completing four additional post-ECPA relicensing proceedings, and providing permitting and compliance support for four major hydroelectric redevelopment projects and two major rehabilitation projects. Directed the development of a PC-based compliance and reporting function for a system of 30 hydroelectric and water storage projects. Also managed siting and permitting activities for transmission line, substation and other capital improvements, and compliance with applicable air quality, water quality and hazardous waste requirements for all company facilities.

Client reference and contact: Gerald Poulin, Retired (former Senior Vice President), (207) 623-3521

EDUCATION *Masters of Science in Natural Resource Development.* Michigan State University. 1977.
Bachelors of Science in Biology. SUNY at Albany. 1976.

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CERTIFICATION National Hydropower Association
& Northwest Hydroelectric Association
PROFESSIONAL
AFFILIATIONS